

EXHIBIT G

Detailed Time Records for Marchand ICS Group

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From October 1 to October 31, 2018

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	17.20	17.30	-	34.50	\$ 125.00	4,312.50
Jorge Marchand	Principal	23.50	20.20	-	43.70	\$ 175.00	7,647.50
Male Noguera	Media Manager	7.40	1.10	40.10	48.60	\$ 95.00	4,617.00
María Schell	Business Editor	15.60	29.50	-	45.10	\$ 110.00	4,961.00
		63.70	68.10	40.10	171.90		21,538.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Professional Services for the Period from October 1 to October 31, 2018

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
10/2/2018	Ferdinand Díaz	Conference call with Jorge Marchand and María Schell, to discuss the details of [REDACTED] [REDACTED] [REDACTED] how it can impact the ORC's communication team strategy on a short and long term basis and discuss the next steps based on [REDACTED]	0.60	125.00	75.00
10/2/2018	Jorge Marchand	Conference call with María Schell and Ferdinand Díaz, to discuss the details [REDACTED] [REDACTED] [REDACTED] how it can impact the ORC's communication team strategy on a short and long term basis and discuss the next steps based on [REDACTED]	0.60	175.00	105.00
10/2/2018	María Schell	Conference call with Jorge Marchand and Ferdinand Díaz, [REDACTED] [REDACTED] [REDACTED] how it can impact the ORC's communication team strategy on a short and long term basis and discuss the next steps based on [REDACTED]	0.60	110.00	66.00
10/2/2018	Ferdinand Díaz	Conference call with Jorge Marchand, and Francisco del Castillo from the Bennazar team, to discuss and revise the ORC updated presentation, which will be given at the AESA regional meeting.	0.80	125.00	100.00
10/2/2018	Jorge Marchand	Conference call with Ferdinand Díaz, and Francisco del Castillo from the Bennazar team, to discuss and revise the ORC updated presentation, which will be given at the AESA regional meeting.	0.80	175.00	140.00
10/2/2018	Jorge Marchand	Conference call with Carmen Núñez, in preparation for the ORC participation at the AESA regional meeting in Mayagüez, to discuss the latest version of the draft presentation.	0.80	175.00	140.00
10/2/2018	Jorge Marchand	Conference call with Male Noguera, in way to get an update for the responses to questions received through the ORC's Facebook platform and web page.	0.40	175.00	70.00
10/2/2018	Male Noguera	Conference call with Jorge Marchand, in way to get an update for the responses to questions received through the ORC's Facebook platform and web page.	0.40	95.00	38.00
10/2/2018	Ferdinand Díaz	Conference call with Bárbara Solano, reporter from the regional newspaper El Oriental, on her request for information about the ORC representatives, to be included in the article she is writing for the publication.	0.80	125.00	100.00
10/3/2018	Jorge Marchand	Conference call with ORC representatives Carmen Núñez and Lydia Pelot, in preparation for their participation at the AESA regional meeting.	0.70	175.00	122.50
10/3/2018	Jorge Marchand	Conference call with Francisco del Castillo, to discuss the final draft of the ORC updated presentation.	0.70	175.00	122.50

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10/3/2018	Jorge Marchand	Conference call with María Schell, regarding [REDACTED] [REDACTED] [REDACTED]	1.10	175.00	192.50
10/3/2018	María Schell	Conference call with Jorge Marchand, regarding [REDACTED] [REDACTED] [REDACTED]	1.10	110.00	121.00
10/4/2018	Ferdinand Díaz	Attend the ORC presentation at the AESA regional meeting in Mayagüez.	8.00	125.00	1,000.00
10/5/2018	Jorge Marchand	Attend to the ORC status meeting at the Bennazar offices.	2.50	175.00	437.50
10/5/2018	María Schell	Attend to the ORC status meeting at the Bennazar offices.	2.50	110.00	275.00
10/8/2018	Male Noguera	Conference call with María Schell to discuss new communication strategy.	0.50	95.00	47.50
10/8/2018	María Schell	Conference call with Male Noguera to discuss new communication strategy.	0.50	110.00	55.00
10/9/2018	Male Noguera	Conference call with María Schell, to discuss the latest Facebook posts, the comment section activity and how to address certain comments.	0.70	95.00	66.50
10/9/2018	María Schell	Conference call with Male Noguera, to discuss the latest Facebook posts, the comment section activity and how to address certain comments.	0.70	110.00	77.00
10/11/2018	Ferdinand Díaz	Conference call with the Marchand ICS (MICS) team, to discuss the recent comments received through the ORC digital platforms and draft a response for those.	0.90	125.00	112.50
10/11/2018	Jorge Marchand	Conference call with the MICS team, to discuss the recent comments received through the ORC digital platforms and draft a response for those.	0.90	175.00	157.50
10/11/2018	Male Noguera	Conference call with the MICS team, to discuss the recent comments received through the ORC digital platforms and draft a response for those.	0.90	95.00	85.50
10/11/2018	María Schell	Conference call with the MICS team, to discuss the recent comments received through the ORC digital platforms and draft a response for those.	0.90	110.00	99.00
10/11/2018	Jorge Marchand	Conference call with Francisco del Castillo, to discuss [REDACTED] [REDACTED].	0.60	175.00	105.00
10/11/2018	Jorge Marchand	Conference call with Francisco del Castillo and María Schell, to discuss [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
10/11/2018	María Schell	Conference call with Jorge Marchand and Francisco del Castillo, to discuss [REDACTED] [REDACTED] [REDACTED]	0.70	110.00	77.00
10/11/2018	Ferdinand Díaz	Conference call with Carmen Haydeé Núñez, in way to discuss [REDACTED] [REDACTED]	0.60	125.00	75.00
10/12/2018	Ferdinand Díaz	Conference call with MICS team and Francisco del Castillo, to discuss [REDACTED] [REDACTED] [REDACTED]	1.00	125.00	125.00
10/12/2018	Jorge Marchand	Conference call with MICS team and Francisco del Castillo, to discuss [REDACTED] [REDACTED] [REDACTED]	1.00	175.00	175.00

10/12/2018	Male Noguera	Conference call with MICS team and Francisco del Castillo, to discuss [REDACTED] [REDACTED] [REDACTED]	1.00	95.00	95.00
10/12/2018	María Schell	Conference call with MICS team and Francisco del Castillo, to discuss [REDACTED] [REDACTED] [REDACTED]	1.00	110.00	110.00
10/16/2018	Jorge Marchand	Conference call with Male Noguera to discuss Facebook questions and the answers status from the legal team.	0.40	175.00	70.00
10/16/2018	Male Noguera	Conference call with Jorge Marchand to discuss Facebook questions and the answers status from the legal team.	0.40	95.00	38.00
10/17/2018	Jorge Marchand	Conference call with María Schell, in preparation for the next communications sub-committee meeting at MICS offices, and define a suggested agenda for the meeting.	0.60	175.00	105.00
10/17/2018	María Schell	Conference call with Jorge Marchand, in preparation for the next communications sub-committee meeting at MICS offices, and define a suggested agenda for the meeting.	0.60	110.00	66.00
10/17/2018	Jorge Marchand	Conference call with Francisco del Castillo and Male Noguera, [REDACTED] [REDACTED]	0.80	175.00	140.00
10/17/2018	Male Noguera	Conference call with Francisco del Castillo and Jorge Marchand, [REDACTED] [REDACTED]	0.80	95.00	76.00
10/17/2018	Jorge Marchand	[REDACTED] the ORC's participation at the Government Pensioner Association meeting, at the Puerto Rico Convention Center, and discuss the draft presentation.	0.70	175.00	122.50
10/17/2018	Jorge Marchand	Conference call with Francisco del Castillo and María Schell to [REDACTED] [REDACTED]	0.30	175.00	52.50
10/17/2018	María Schell	Conference call with Francisco del Castillo and Jorge Marchand, [REDACTED] [REDACTED]	0.30	110.00	33.00
10/19/2018	Ferdinand Díaz	Meeting with the communications sub committee members, Francisco del Castillo and the MICS team, [REDACTED] [REDACTED] [REDACTED]	2.80	125.00	350.00
10/19/2018	Jorge Marchand	Meeting with the communications sub committee members, Francisco del Castillo and the MICS team, [REDACTED] [REDACTED] [REDACTED]	2.80	175.00	490.00
10/19/2018	María Schell	Meeting with the communications sub committee members, Francisco del Castillo and the MICS team, [REDACTED] [REDACTED] [REDACTED]	2.80	110.00	308.00

10/23/2018	Jorge Marchand	Conference call with Francisco del Castillo and Male Noguera, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
10/23/2018	Male Noguera	Conference call with Francisco del Castillo and Jorge Marchand, [REDACTED] [REDACTED] [REDACTED]	0.60	95.00	57.00
10/23/2018	Jorge Marchand	Conference call with Carmen Núñez, to debrief her participation at the Association of Government Pensioners meeting.	0.40	175.00	70.00
10/23/2018	Jorge Marchand	Conference call with Francisco del Castillo, María Schell and Carmen Núñez [REDACTED] [REDACTED]	0.50	175.00	87.50
10/23/2018	María Schell	Conference call with Jorge Marchand, Francisco del Castillo and Carmen Núñez, to [REDACTED] [REDACTED]	0.50	110.00	55.00
10/23/2018	Ferdinand Díaz	Conference call with the MICS team to work on a draft press release, with the ORC position on the recently approved Fiscal Plan by the FOMB.	0.80	125.00	100.00
10/23/2018	Jorge Marchand	Conference call with the MICS team to work on a draft press release, with the ORC position on the recently approved Fiscal Plan by the FOMB.	0.80	175.00	140.00
10/23/2018	Male Noguera	Conference call with the MICS team to work on a draft press release, with the ORC position on the recently approved Fiscal Plan by the FOMB.	0.80	95.00	76.00
10/23/2018	María Schell	Conference call with the MICS team to work on a draft press release, with the ORC position on the recently approved Fiscal Plan by the FOMB.	0.80	110.00	88.00
10/25/2018	Jorge Marchand	Conference call with Joanisabel González, business reporter from El Nuevo Día newspaper, on her request for an interview to the ORC members.	0.60	175.00	105.00
10/25/2018	Jorge Marchand	Conference call with María Schell and Male Noguera, to discuss communications strategy and prepare for the upcoming conference call with the legal team, on Friday.	0.40	175.00	70.00
10/25/2018	Male Noguera	Conference call with María Schell and Jorge Marchand, to discuss communications strategy and prepare for the upcoming conference call with the legal team, on Friday.	0.40	95.00	38.00
10/25/2018	María Schell	Conference call with Jorge Marchand and Male Noguera, to discuss communications strategy and prepare for the upcoming conference call with the legal team, on Friday.	0.40	110.00	44.00
10/25/2018	Jorge Marchand	Conference call with Francisco del Castillo and María Schell, regarding Facebook posts revisions and [REDACTED] [REDACTED]	0.30	175.00	52.50
10/25/2018	María Schell	Conference call with Francisco del Castillo and Jorge Marchand, regarding Facebook posts revisions and [REDACTED]	0.30	110.00	33.00
10/26/2018	Jorge Marchand	Conference call with María Schell to review additional topics to be discussed on the conference call with Francisco del Castillo and legal team.	0.30	175.00	52.50
10/26/2018	María Schell	Conference call with Jorge Marchand to review additional topics to be discussed on the conference call with Francisco del Castillo and legal team.	0.30	110.00	33.00
10/26/2018	Jorge Marchand	Conference call with the legal team, [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00

10/29/2018	Jorge Marchand	Participate in a conference call with the Jenner, Seagal and FTI teams, in way to revise a drafted document for the ORC's next ordinary meeting.	0.80	175.00	140.00
10/30/2018	Jorge Marchand	Status conference call with Maria Schell to discuss the revisions made by the legal team [REDACTED], the legal team position on [REDACTED]	0.70	175.00	122.50
10/30/2018	Maria Schell	Status conference call with Jorge Marchand to discuss the revisions made by the legal team [REDACTED] the legal team position on [REDACTED]	0.70	110.00	77.00
10/30/2018	Jorge Marchand	Conference call with MICS team, related to the ERS, the email blasts, Facebook posts activity and communication strategy.	0.90	175.00	157.50
10/30/2018	Ferdinand Díaz	Conference call with MICS team, related to the ERS, the email blasts, Facebook posts activity and communication strategy.	0.90	125.00	112.50
10/30/2018	Male Noguera	Conference call with MICS team, related to the ERS, the email blasts, Facebook posts activity and communication strategy.	0.90	95.00	85.50
10/30/2018	Maria Schell	Conference call with MICS team, related to the ERS, the email blasts, Facebook posts activity and communication strategy.	0.90	110.00	99.00
			<u>63.70</u>		<u>8,681.50</u>

Fee Summary:

	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	17.20	125.00	2,150.00
Jorge Marchand	23.50	175.00	4,112.50
Male Noguera	7.40	95.00	703.00
Maria Schell	15.60	110.00	1,716.00
	<u>63.70</u>		<u>8,681.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from October 1 to October 31, 2018

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
10/3/2018	María Schell	Reading and analyzing [REDACTED] [REDACTED] [REDACTED]	1.20	110.00	132.00
10/3/2018	María Schell	Prepare a Memo on [REDACTED] [REDACTED]	0.90	110.00	99.00
10/3/2018	Jorge Marchand	Revision and edit of the draft memo worked by María Schell, [REDACTED]	0.60	175.00	105.00
10/3/2018	Ferdinand Díaz	Contact with the members of the ORC that will participate at the AESA meeting in Mayagüez, to confirm details of the presentation, the speaker and the place where the meeting will be held.	0.70	125.00	87.50
10/3/2018	Ferdinand Díaz	Preparation and organization of printed material for the ORC presentation at the AESA meeting in Mayagüez.	0.30	125.00	37.50
10/3/2018	Male Noguera	Contact the MICS team and Francisco Del Castillo, [REDACTED] [REDACTED]	0.40	95.00	38.00
10/3/2018	María Schell	Edit the answer prepared for a question received through Facebook, related to the Proof of Claim, and send it to the team for final approval prior publication.	0.40	110.00	44.00
10/4/2018	Jorge Marchand	Discuss with Robert Gordon, from the Jenner & Block team, [REDACTED] [REDACTED]	0.60	175.00	105.00
10/4/2018	Jorge Marchand	Share with the Marchand ICS (MICS) team the article published by the regional newspaper El Oriental, on the ORC participation at the AESA regional meetings.	0.30	175.00	52.50
10/4/2018	Jorge Marchand	Contact with Natalie Somuntham, from the FTI team, [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
10/4/2018	Ferdinand Díaz	Contact with María Schell and Male Noguera, in way to have them upload the news article published by the regional newspaper El Oriental on the participation of the ORC at the AESA regional meeting in Humacao.	0.70	125.00	87.50
10/4/2018	María Schell	Translation of the ORC's presentation on Pensions.	4.80	110.00	528.00
10/5/2018	Jorge Marchand	Contact with Nilda Laureano, on her request for the ORC to provide information material and registry forms, in preparation for the AECE meeting that will be held on November 10 in Caguas.	0.70	175.00	122.50
10/5/2018	Ferdinand Díaz	Media monitoring and send an article published by Caribbean Business on the UPR Pension System.	0.40	125.00	50.00
10/5/2018	Ferdinand Díaz	Translation of the article published by the regional newspaper El Oriental, and send it to the Jenner & Block and FTI Consulting teams.	0.90	125.00	112.50
10/5/2018	Ferdinand Díaz	Contact with Nilda Laureano, from the "Asociación de Empleados de Comedores Escolares", on her request for Miguel Fabre and Carmen Núñez participation in her annual meeting.	0.40	125.00	50.00
10/5/2018	Male Noguera	Email communication with María Schell, to discuss final details on the content prepared for the ORC's Facebook platform.	0.10	95.00	9.50

10/5/2018	María Schell	Email communication with Male Noguera, to discuss final details on the content prepared for the ORC's Facebook platform.	0.10	110.00	11.00
10/5/2018	María Schell	Perform media research on [REDACTED]	0.40	110.00	44.00
10/9/2018	Jorge Marchand	Contact with Nilda Laureano, in way to provide her with material (ORC Promotional Brochure) and registration forms that will be used in their next meetings.	0.60	175.00	105.00
10/9/2018	Ferdinand Díaz	Media monitoring and send an article published by El Nuevo Día, on the elderly raising their grandchildren and taking care economically of them.	0.40	125.00	50.00
10/9/2018	Jorge Marchand	Contact with Nilda Laureano on her request for the ORC members to participate in the "Asociación de Empleados de Comedores Escolares" annual meeting in Caguas, on November 10.	0.40	175.00	70.00
10/9/2018	Ferdinand Díaz	Media monitoring and translation of an article published by El Nuevo Día citing an article by Weiss, Seter and Lachmon on the COFINA agreement, and send it to the legal team.	1.30	125.00	162.50
10/9/2018	Ferdinand Díaz	Contact with Nilda Laureano from the Asociación de Empleados de Comedores Escolares, on her request for a hard copy form, so her organization can work on register their members on the ORC digital platforms.	0.60	125.00	75.00
10/9/2018	María Schell	Continue research on [REDACTED]	2.00	110.00	220.00
10/10/2018	Jorge Marchand	Research and [REDACTED]	0.80	175.00	140.00
10/10/2018	Ferdinand Díaz	Research of people who have [REDACTED]	0.80	125.00	100.00
10/11/2018	Jorge Marchand	Contact Alejandra Namerrow, who sent an email on the ORC's digital platform, requesting to coordinate with a retiree in way to film an interview for a documentary.	0.60	175.00	105.00
10/11/2018	Jorge Marchand	Contact with Carmen Haydeé Núñez, in way to coordinate a communications committee meeting, to discuss what the MICS team have been doing on the social platforms and discuss the new drafted content.	0.40	175.00	70.00
10/11/2018	Ferdinand Díaz	Contact with Francisco del Castillo on [REDACTED]	0.60	125.00	75.00
10/11/2018	María Schell	Email contact with the communication team, regarding the latest Facebook posts and the community response.	0.20	110.00	22.00
10/11/2018	María Schell	Research on the ORC's creation process, the public announcement to recruit members, and so on, in order to answer questions received through the Facebook platform.	0.60	110.00	66.00
10/12/2018	Ferdinand Díaz	Research on articles and court publications on how the members of the ORC were selected, and when was the announcement by the court made calling upon those who wanted to be a part of the committee, this as a result of several questions received on the ORC's digital platforms.	1.00	125.00	125.00
10/12/2018	Jorge Marchand	Additional contact with Alejandra Namerrow, in way to get details on the interview she wants to perform to a Puerto Rican retiree.	0.60	175.00	105.00

10/12/2018	Ferdinand Díaz	Media monitoring and share an article published by El Nuevo Día on the announcement made by the Social Security administration on the increase of benefits.	0.30	125.00	37.50
10/12/2018	María Schell	Prepare notes for the conference call between the MICS team and Francisco del Castillo, and send the notes through email to the communications team.	0.30	110.00	33.00
10/15/2018	María Schell	Prepare draft FAQ entry to be posted on the ORC's web page, and send it to the MICS team for revision and approval.	1.60	110.00	176.00
10/15/2018	Jorge Marchand	Revise the draft text for the new FAQ entry.	0.80	175.00	140.00
10/15/2018	Jorge Marchand	Send the revised draft text for the new FAQ entry to the MICS team for additional comments and revisions, prior to sending it to the Bennazar team.	0.10	175.00	17.50
10/15/2018	Ferdinand Díaz	Revise and edit the draft text for the new FAQ entry, prior to sending it to the Bennazar team.	0.30	125.00	37.50
10/15/2018	María Schell	Revise and edit the draft text for the new FAQ entry, prior to sending it to the Bennazar team.	0.30	110.00	33.00
10/15/2018	Jorge Marchand	Send the revised draft text for the new FAQ entry to the Bennazar team for additional comments and revisions, prior sending it to the rest of the legal team.	0.10	175.00	17.50
10/15/2018	María Schell	Continue research [REDACTED]			
10/16/2018	Jorge Marchand	Communication with the MICS and the Bennazar teams, to discuss how to proceed with comments received on the ORC's social platforms.	0.60	175.00	105.00
10/16/2018	Ferdinand Díaz	Coordinate with María Schell, Male Noguera and Francisco del Castillo the meeting with the communications sub-committee.	0.40	125.00	50.00
10/16/2018	María Schell	Prepared a report on the research results [REDACTED]	2.50	110.00	275.00
10/17/2018	Jorge Marchand	Contact Male Noguera, in way to have her prepare a web and social media traffic report for the next communications sub-committee meeting.	0.70	175.00	122.50
10/17/2018	Jorge Marchand	Perform revisions and edits to the draft report prepared by María Schell, on [REDACTED]	0.80	175.00	140.00
10/17/2018	Ferdinand Díaz	Revisions to the report and synopsis prepared by María Schell on [REDACTED]	0.70	125.00	87.50
10/17/2018	Jorge Marchand	Contact Roberto Aquino, in way to confirm the ORC's participation at the Government Pensioners Association meeting, and define with him the details of the participation.	0.70	175.00	122.50
10/17/2018	Ferdinand Díaz	Media monitoring and share an article published by several media outlets on the protest by the University of Puerto Rico pensioners on the reduction of their pension benefits.	0.50	125.00	62.50
10/17/2018	Ferdinand Díaz	Follow up on Male Noguera to have her prepare a report on the social media platform and web page traffic, in preparation for the communications sub-committee meeting.	0.20	125.00	25.00
10/17/2018	Ferdinand Díaz	Revisions to the agenda prepared by María Schell for the communications sub-committee meeting.	0.40	125.00	50.00

10/17/2018	María Schell	Perform final research, revisions and edits to the report on [REDACTED] [REDACTED] [REDACTED]	3.60	110.00	396.00
10/17/2018	Ferdinand Díaz	Distribution of agenda and additional documents to the members of the communications sub-committee, in preparation for the meeting to be held on Friday, October 19.	0.30	125.00	37.50
10/18/2018	María Schell	Send the report on [REDACTED] to Francisco del Castillo, [REDACTED] [REDACTED]	0.10	110.00	11.00
10/18/2018	María Schell	Review new content prepared by Male Noguera, to be posted on the ORC's digital platforms.	0.20	110.00	22.00
10/18/2018	Jorge Marchand	Make final preparations and contact with members of the communications sub-committee for the next meeting at the MICS offices.	1.00	175.00	175.00
10/19/2018	Jorge Marchand	Follow up on Carmen Núñez and Lydia Pellot in way to coordinate their participation at the Government Pensioners Association meeting.	0.60	175.00	105.00
10/22/2018	Jorge Marchand	Contact with [REDACTED] a retiree from the Department of Education and member of the AESA organization, in way to coordinate her participation in the interview for the documentary that will be filmed in Puerto Rico.	0.70	175.00	122.50
10/22/2018	Jorge Marchand	Revisions with María Schell to the draft text related to the ORC appointment by the US Trustee, prepared as a new entry for the FAQ section of the ORC web page.	0.40	175.00	70.00
10/22/2018	María Schell	Revisions with Jorge Marchand to the draft text related to the ORC appointment by the US Trustee, prepared as a new entry for the FAQ section of the ORC web page.	0.40	110.00	44.00
10/22/2018	Jorge Marchand	Follow up on Male Noguera, to have her upload to the ORC web page the revised text of the new FAQ entry.	0.40	175.00	70.00
10/22/2018	Jorge Marchand	Follow up on Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
10/22/2018	Jorge Marchand	Follow up on Alejandra Namerrow, on her request to interview a Puerto Rican pensioner and provide her with Carmen Cameron's information.	0.60	175.00	105.00
10/22/2018	Ferdinand Díaz	Share with legal team [REDACTED] [REDACTED]	0.30	125.00	37.50
10/22/2018	Ferdinand Díaz	Follow up on Male Noguera, in way to verify the status of answers to questions received through the ORC Facebook platform.	0.30	125.00	37.50
10/22/2018	Male Noguera	Follow up contact between the MICS team and Francisco Del Castillo to discuss responses to Facebook users questions.	0.60	95.00	57.00
10/22/2018	María Schell	Overview of press article related to the Fiscal Plan and send it to Jorge Marchand.	0.30	110.00	33.00
10/22/2018	María Schell	Translation of press article related to the Fiscal Plan.	0.40	110.00	44.00
10/22/2018	María Schell	Distribute to the team the translation of the press article related to the Fiscal Plan.	0.20	110.00	22.00
10/22/2018	María Schell	Content editing of the FAQ entry on how the ORC was appointed.	0.30	110.00	33.00
10/22/2018	María Schell	Send edited version of the FAQ entry on how the ORC was appointed to the professional teams.	0.20	110.00	22.00

10/23/2018	Jorge Marchand	Follow up on [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
10/23/2018	Ferdinand Díaz	Media monitoring and send an article published by El Nuevo Día, on the expressions made by the FOMB executive director on the lack of political will for the appropriate reforms.	0.40	125.00	50.00
10/23/2018	Ferdinand Díaz	Coordinate with María Schell and Male Noguera a conference call to discuss the draft press release on the ORC's position related to the Fiscal Plan.	0.50	125.00	62.50
10/23/2018	María Schell	Content development of a text for the press release related to the approved Fiscal Plan.	1.20	110.00	132.00
10/23/2018	María Schell	Content editing of the text for the press release related to the approved Fiscal Plan, to incorporate the changes suggested by the other professional teams.	1.50	110.00	165.00
10/23/2018	María Schell	Content editing and changes to the FAQ entry.	1.00	110.00	110.00
10/24/2018	Jorge Marchand	Send the approved press release on the ORC position regarding the latest Fiscal Plan to several Puerto Rican media outlets.	1.00	175.00	175.00
10/24/2018	Ferdinand Díaz	Distribution of the press release issued on behalf of the ORC among all the ORC members, in way to have them share it with their people and contacts.	0.60	125.00	75.00
10/24/2018	Ferdinand Díaz	Media monitoring and send to the professional teams the editorial published by El Nuevo Día on the recently approved Fiscal Plan.	0.40	125.00	50.00
10/25/2018	Jorge Marchand	Monitoring and analysis of the response received to the press release on the ORC position regarding the Fiscal Plan posted on the Facebook community.	0.60	175.00	105.00
10/25/2018	Jorge Marchand	Prepare and send report to the legal team of the response received to the press release on the ORC position regarding the Fiscal Plan posted on the Facebook community.	0.60	175.00	105.00
10/25/2018	Jorge Marchand	Prepare a report on the conference call with Joanisabel González, business reporter from El Nuevo Día newspaper, on her request for an interview to the ORC members, and send the report to the legal team.	0.20	175.00	35.00
10/25/2018	Ferdinand Díaz	Media monitoring and send press articles published by several media on the press release issued by the ORC.	0.60	125.00	75.00
10/25/2018	Ferdinand Díaz	Translation of the article published by El Nuevo Día on the press release issued by the ORC and send it to the legal team.	0.80	125.00	100.00
10/25/2018	María Schell	Translation of the PNP's (New Progressive Party) press release, regarding the Fiscal Plan and send it to the team.	1.10	110.00	121.00
10/26/2018	Jorge Marchand	Contact with Melissa Root from the Jenner & Block and the MICS team [REDACTED] [REDACTED]	0.50	175.00	87.50
10/26/2018	Jorge Marchand	Contact with Robert Gordon from the Jenner & Block team and Héctor Mayol from the Bennazar team, [REDACTED] [REDACTED]	0.70	175.00	122.50
10/29/2018	Jorge Marchand	Contact with the Jenner & Block and Bennazar teams on [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
10/29/2018	Ferdinand Díaz	Media monitoring and send an article published by Caribbean Business on the fact sheet of the Fiscal Plan published by the FOMB.	0.40	125.00	50.00

10/29/2018	Ferdinand Díaz	Media monitoring and share with the Bennazar team an article published by El Vocero newspaper, [REDACTED] [REDACTED]	0.40	125.00	50.00
10/30/2018	Ferdinand Díaz	Media monitoring and share with the ORC members an article published by El Nuevo Día on the threat that the Fiscal Plan poses over the pensions of the UPR retirees.	0.40	125.00	50.00
10/30/2018	Ferdinand Díaz	Media monitoring and share with the legal team an article published by Caribbean Business on the announcement made by the teachers association, urging retirees to protest against the FOMB.	0.40	125.00	50.00
10/31/2018	Ferdinand Díaz	Research with Jorge Marchand news articles published by local media on the COFINA agreement [REDACTED]	0.60	125.00	75.00
10/31/2018	Jorge Marchand	Research with Ferdinand Díaz news articles published by local media on the COFINA agreement [REDACTED]	0.60	175.00	105.00
10/31/2018	Jorge Marchand	Contact Melissa Root to [REDACTED] [REDACTED] [REDACTED]	0.20	175.00	35.00
10/31/2018	María Schell	Translation and send to the team the OpEd by Natalie Jaresko.	2.50	110.00	275.00
			<u>68.10</u>		<u>9,047.00</u>

Fee Summary:

	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	17.30	125.00	2,162.50
Jorge Marchand	20.20	175.00	3,535.00
Male Noguera	1.10	95.00	104.50
María Schell	29.50	110.00	3,245.00
	<u>68.10</u>		<u>9,047.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from October 1 to October 31, 2018

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
10/1/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
10/2/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.50	95.00	47.50
10/2/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
10/2/2018	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
10/3/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
10/4/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.60	95.00	57.00
10/4/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
10/5/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.70	95.00	66.50
10/5/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
10/6/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
10/7/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
10/8/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
10/8/2018	Male Noguera	Check ORC's email platform and manage email received	0.20	95.00	19.00
10/9/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
10/10/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
10/11/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.50	95.00	47.50
10/11/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
10/11/2018	Male Noguera	Check COR's email platform and manage email received.	0.30	95.00	28.50
10/12/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
10/13/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
10/14/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
10/15/2018	Male Noguera	Post content creation: image, text and design.	1.00	95.00	95.00
10/15/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	1.00	95.00	95.00
10/15/2018	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
10/16/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
10/17/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
10/17/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.40	95.00	38.00
10/18/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
10/18/2018	Male Noguera	Research digital platform metrics, to present during the Communications Team Meeting on September 19: number of registrations, likes/follows, audience demographics, most popular questions and comments received, quantity of questions received, among other information.	4.00	95.00	380.00
10/18/2018	Male Noguera	Facebook content creation: text, image selection and design.	3.20	95.00	304.00
10/19/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
10/20/2018	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
10/21/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.30	95.00	28.50
10/22/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.60	95.00	57.00
10/22/2018	Male Noguera	Facebook page management and monitoring.	0.40	95.00	38.00
10/22/2018	Male Noguera	Upload new Q&A to the "Frequently Asked Questions" of the ORC's web page.	0.60	95.00	57.00

10/22/2018	Male Noguera	Upload new content to the "Committee Updates" and "Homepage" sections of the ORC's webpage: "How were the members of the Official Committee of Retired Employees from the Government of Puerto Rico selected?".	0.60	95.00	57.00
10/23/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
10/23/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
10/23/2018	Male Noguera	Check ORC's email platform and manage email received.	0.40	95.00	38.00
10/24/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.80	95.00	76.00
10/24/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
10/24/2018	Male Noguera	Upload Press Release to Committee Updates and Homepage: "Retiree Committee Opposes the FOMB's Proposed Cuts to Pensions".	0.60	95.00	57.00
10/24/2018	Male Noguera	Newsletter design and emailing of the article: "Retiree Committee Opposes the FOMB's Proposed Cuts to Pensions".	0.40	95.00	38.00
10/25/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
10/25/2018	Male Noguera	Upload news coverage regarding the ORC's press release: "Retiree Committee Opposes the FOMB's Proposed Cuts to Pensions".	0.70	95.00	66.50
10/26/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
10/26/2018	Male Noguera	Upload note to Committee Updates and Homepage: "COR files brief in support of the district court's ERS opinion".	0.50	95.00	47.50
10/27/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
10/28/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
10/29/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	1.50	95.00	142.50
10/29/2018	Male Noguera	Facebook page conversation management and monitoring.	1.50	95.00	142.50
10/30/2018	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
10/30/2018	Male Noguera	Upload edited/revised note to Committee Updates and Homepage: "COR files brief in support of the district court's ERS opinion". Newsletter design and emailing of this note.	0.30	95.00	28.50
10/30/2018	Male Noguera	Newsletter design and emailing of the edited/revised note: "COR files brief in support of the district court's ERS opinion".	0.20	95.00	19.00
10/30/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.30	95.00	28.50
10/31/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
			40.10		3,809.50

Fee Summary:

	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	40.10	95.00	3,809.50
María Schell	-	110.00	-
	40.10		3,809.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From November 1 to November 30, 2018

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	6.20	11.40	-	17.60	\$ 125.00	2,200.00
Jorge Marchand	Principal	29.50	9.10	-	38.60	\$ 175.00	6,755.00
Male Noguera	Media Manager	1.40	2.20	30.90	34.50	\$ 95.00	3,277.50
María Schell	Business Editor	9.30	11.50	-	20.80	\$ 110.00	2,288.00
		46.40	34.20	30.90	111.50		14,520.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from November 1 to November 30, 2018

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
11/1/2018	Jorge Marchand	Conference call with María Schell to discuss the recent announcement on the denial of a motion by Judge Laura Taylor Swain.	0.60	175.00	105.00
11/1/2018	María Schell	Conference call with Jorge Marchand to discuss the recent announcement on the denial of a motion by Judge Laura Taylor Swain.	0.60	110.00	66.00
11/2/2018	Jorge Marchand	Conference call with Carmen Núñez, in preparation for the ORC ordinary meeting.	0.70	175.00	122.50
11/5/2018	Jorge Marchand	Conference call with Nilda Laureano from the "Asociación de Empleados de Comedores Escolares", in preparation for the ORC participation in their annual meeting in Caguas.	0.40	175.00	70.00
11/5/2018	Ferdinand Díaz	Conference call with the Marchand ICS (MICS) team to discuss several questions received through the ORC digital platforms, and [REDACTED]	0.60	125.00	75.00
11/5/2018	Jorge Marchand	Conference call with the Marchand ICS (MICS) team to discuss several questions received through the ORC digital platforms, and [REDACTED]	0.60	175.00	105.00
11/5/2018	Male Noguera	Conference call with the Marchand ICS (MICS) team to discuss several questions received through the ORC digital platforms, and [REDACTED]	0.60	95.00	57.00
11/5/2018	María Schell	Conference call with the Marchand ICS (MICS) team to discuss several questions received through the ORC digital platforms, and [REDACTED]	0.60	110.00	66.00
11/6/2018	Jorge Marchand	Attend to the ORC ordinary meeting at the Sheraton Convention Center to discuss the Title III case progress.	4.50	175.00	787.50
11/6/2018	María Schell	Attend to the ORC ordinary meeting at the Sheraton Convention Center to discuss the Title III case progress.	4.50	110.00	495.00
11/7/2018	Jorge Marchand	Conference call with Francisco del Castillo, in preparation for the next meeting with the communications sub committee, to briefly draft a list of topics that needs to be discussed.	0.60	175.00	105.00
11/7/2018	Jorge Marchand	Conference call with María Schell and Francisco del Castillo, [REDACTED]	0.30	175.00	52.50
11/7/2018	María Schell	Conference call with Francisco del Castillo and Jorge Marchand, [REDACTED]	0.30	110.00	33.00

11/8/2018	Jorge Marchand	Conference call with María Schell, to discuss the news article published by El Nuevo Día on the COFINA agreement, and its impact on the retiree community.	0.60	175.00	105.00
11/8/2018	María Schell	Conference call with Jorge Marchand, to discuss the news article published by El Nuevo Día on the COFINA agreement, and its impact on the retiree community.	0.60	110.00	66.00
11/8/2018	Jorge Marchand	Conference call with Miguel Fabre to discuss MICS actions to address possible questions on the COFINA agreement and El Nuevo Día newspaper article on it.	0.30	175.00	52.50
11/8/2018	Jorge Marchand	Conference call with Carmen Núñez to discuss the news article published by El Nuevo Día on the COFINA agreement.	0.20	175.00	35.00
11/8/2018	Jorge Marchand	Conference call with Miguel Fabre [REDACTED]	0.70	175.00	122.50
11/8/2018	Jorge Marchand	Conference call with Carmen Núñez [REDACTED]	0.40	175.00	70.00
11/8/2018	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team [REDACTED]	0.80	175.00	140.00
11/8/2018	Jorge Marchand	Conference call with Robert Gordon from the Jenner & Block team, [REDACTED]	0.70	175.00	122.50
11/8/2018	Jorge Marchand	Conference call with Miguel Fabre and Ferdinand Díaz, [REDACTED]	0.60	175.00	105.00
11/8/2018	Ferdinand Díaz	Conference call with Miguel Fabre and Jorge Marchand, [REDACTED]	0.60	125.00	75.00
11/8/2018	Ferdinand Díaz	Conference call with María Schell, [REDACTED]	0.20	125.00	25.00
11/8/2018	María Schell	Conference call with Ferdinand Díaz, [REDACTED]	0.20	110.00	22.00
11/9/2018	Jorge Marchand	Conference call with Francisco del Castillo [REDACTED]	0.80	175.00	140.00
11/9/2018	Jorge Marchand	Conference call with Francisco del Castillo [REDACTED]	0.60	175.00	105.00
11/9/2018	Jorge Marchand	Conference call with Robert Gordon from the Jenner & Block team [REDACTED]	0.40	175.00	70.00
11/10/2018	Ferdinand Díaz	Attend the annual meeting of the "Asociación de Empleados de Comedores Escolares", [REDACTED]	0.80	125.00	100.00

11/12/2018	Jorge Marchand	Conference call with María Schell [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
11/12/2018	Jorge Marchand	Attend the informal meeting with the ORC members at the Bennazar offices.	4.00	175.00	700.00
11/12/2018	María Schell	Partially attend the informal meeting with the ORC members at the Bennazar offices.	1.30	110.00	143.00
11/12/2018	Jorge Marchand	Conference call with Jorge Marchand, [REDACTED] [REDACTED] [REDACTED]	0.20	175.00	35.00
11/12/2018	María Schell	Conference call with Jorge Marchand, [REDACTED] [REDACTED] [REDACTED]	0.20	110.00	22.00
11/13/2018	Jorge Marchand	Conference call with Héctor Mayol from the Bennazar team to [REDACTED] [REDACTED]	0.60	175.00	105.00
11/13/2018	Jorge Marchand	Conference call with Juan Ortíz, member of the ORC, [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
11/13/2018	Jorge Marchand	Conference Call with Male Noguera to discuss users questions, and to call Francisco del Castillo [REDACTED]	0.40	175.00	70.00
11/13/2018	Male Noguera	Conference Call with Jorge Marchand to discuss users questions, and to call Francisco del Castillo [REDACTED]	0.40	95.00	38.00
11/14/2018	Ferdinand Díaz	Attend the AESA regional meeting in San Juan.	4.00	125.00	500.00
11/16/2018	Jorge Marchand	Conference call with María Schell to debrief on the ORC informal meeting.	0.40	175.00	70.00
11/16/2018	María Schell	Conference call with Jorge Marchand to debrief on the ORC informal meeting.	0.40	110.00	44.00
11/16/2018	Jorge Marchand	Conference call with Juan Ortíz, member of the ORC, in way to coordinate Francisco del Castillo's participation at the annual meeting of the Department of Pensioners and Retiree Teachers from the Puerto Rico Teachers Association.	0.70	175.00	122.50
11/16/2018	Jorge Marchand	Conference call with Carmen H. Núñez, to inform on the ORC participation at the AESA meeting in San Juan.	0.60	175.00	105.00
11/17/2018	Jorge Marchand	Attend with Francisco del Castillo to the annual meeting of the Department of Pensioners and Retiree Teachers from the Puerto Rico Teachers Association, at the Embassy Suites Hotel in San Juan.	4.00	175.00	700.00
11/20/2018	Jorge Marchand	Conference call with María Schell to discuss [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
11/20/2018	María Schell	Conference call with Jorge Marchand to discuss [REDACTED] [REDACTED] [REDACTED]	0.60	110.00	66.00
11/20/2018	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED] [REDACTED]	0.60	175.00	105.00
11/20/2018	Jorge Marchand	Follow up on Francisco del Castillo [REDACTED] [REDACTED]	0.40	175.00	70.00

11/20/2018	Jorge Marchand	Conference call with Héctor Mayol from the Bennazar team, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
11/26/2018	Jorge Marchand	Conference call with Carmen Núñez in way to coordinate a follow up meeting with the communications sub committee.	0.30	175.00	52.50
11/26/2018	Jorge Marchand	Conference call with Male Noguera to discuss new questions received on the ORC digital platforms and her follow up on pending responses to previous ones received.	0.40	175.00	70.00
11/26/2018	Male Noguera	Conference call with Jorge Marchand to discuss new questions received on the ORC digital platforms and pending responses.	0.40	95.00	38.00
11/27/2018	Jorge Marchand	Conference call with the ORC professional team to discuss the recent developments [REDACTED] [REDACTED] and scheduling a meeting with committee members.	0.80	175.00	140.00
			46.40	7,093.50	

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	6.20	125.00	775.00
Jorge Marchand	29.50	175.00	5,162.50
Male Noguera	1.40	95.00	133.00
María Schell	9.30	110.00	1,023.00
	46.40		7,093.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from November 1 to November 30, 2018

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
11/2/2018	Ferdinand Díaz	Media monitoring and share with the local team and the Official Retiree Committee (ORC) members [REDACTED]	0.50	125.00	62.50
11/5/2018	Jorge Marchand	Follow up on Francisco del Castillo on answers to questions received on the ORC digital platforms.	0.30	175.00	52.50
11/5/2018	Ferdinand Díaz	Research [REDACTED] in preparation for the upcoming discussion of this topic at the Marchand ICS (MICS) team conference call.	0.50	125.00	62.50
11/5/2018	Male Noguera	Communication with the MICS team and Francisco del Castillo, [REDACTED]	0.20	95.00	19.00
11/5/2018	Ferdinand Díaz	Communication with the MICS team and Francisco del Castillo [REDACTED]	0.20	125.00	25.00
11/5/2018	María Schell	Communication with the MICS team and Francisco del Castillo [REDACTED]	0.20	110.00	22.00
11/5/2018	Ferdinand Díaz	Communication with Male Noguera and María Schell, to briefly discuss the material that the MICS team is going to present at the upcoming ORC meeting.	0.10	125.00	12.50
11/5/2018	Male Noguera	Communication with María Schell and Ferdinand Díaz, to briefly discuss the material that the MICS team is going to present at the upcoming ORC meeting.	0.10	95.00	9.50
11/5/2018	María Schell	Communication with Male Noguera and Ferdinand Díaz, to briefly discuss the material that the MICS team is going to present at the upcoming ORC meeting.	0.10	110.00	11.00
11/5/2018	María Schell	Read [REDACTED]	0.20	110.00	22.00
11/7/2018	Jorge Marchand	Contact Nilda Laureano from the "Asociación de Empleados de Comedores Escolares", [REDACTED]	0.70	175.00	122.50
11/7/2018	María Schell	Translation of a response given by the Prime Clerk on a question of a retiree, [REDACTED]	0.40	110.00	44.00
11/7/2018	María Schell	Send email to the team to share translation of a response given by the Prime Clerk on a question of a retiree, [REDACTED]	0.10	110.00	11.00
11/8/2018	Ferdinand Díaz	Media monitoring and share with the local team the news article [REDACTED]	0.40	125.00	50.00
11/8/2018	Ferdinand Díaz	Media monitoring and share with the local team and the ORC members a press article on the [REDACTED]	0.60	125.00	75.00
11/8/2018	Ferdinand Díaz	Contact with Nilda Laureano from the "Asociación de Empleados de Comedores Escolares", [REDACTED]	0.30	125.00	37.50

11/8/2018	Ferdinand Díaz	Translation of the article published by El Nuevo Día [REDACTED] and send it to the legal team.	0.60	125.00	75.00
11/8/2018	Ferdinand Díaz	Distribution to the Puerto Rico teams [REDACTED]	0.40	125.00	50.00
11/8/2018	Jorge Marchand	Review with María Schell the letter sent by [REDACTED]	0.60	175.00	105.00
11/8/2018	María Schell	Review with Jorge Marchand the [REDACTED]	0.60	110.00	66.00
11/8/2018	María Schell	Translation of the letter [REDACTED]	0.80	110.00	88.00
11/8/2018	Ferdinand Díaz	Send the draft response letter to the Bennazar team [REDACTED]	0.10	125.00	12.50
11/8/2018	Ferdinand Díaz	Update the response letter [REDACTED]	0.20	125.00	25.00
11/8/2018	Ferdinand Díaz	Translation [REDACTED] prior to sending it to the rest of the team.	0.70	125.00	87.50
11/8/2018	María Schell	Revise and update [REDACTED]	0.60	110.00	66.00
11/8/2018	Ferdinand Díaz	Send to the Jenner, FTI and Bennazar teams [REDACTED]	0.20	125.00	25.00
11/8/2018	Male Noguera	Contact with MICS team and Francisco Del Castillo to discuss [REDACTED]	0.40	95.00	38.00
11/9/2018	Jorge Marchand	Contact Francisco del Castillo [REDACTED]	0.40	175.00	70.00
11/9/2018	Jorge Marchand	Contact with Miguel Fabre, in way to get his input and reaction to the revisions made by the legal team to his letter, [REDACTED]	0.70	175.00	122.50
11/9/2018	Jorge Marchand	Media monitoring on reactions to the news article published by local media [REDACTED]	0.40	175.00	70.00
11/9/2018	Ferdinand Díaz	Media monitoring [REDACTED]	0.40	125.00	50.00
11/9/2018	Ferdinand Díaz	Research on the ORC social media platforms [REDACTED]	0.30	125.00	37.50
11/9/2018	Ferdinand Díaz	Contact with Miguel Fabre [REDACTED]	0.30	125.00	37.50
11/9/2018	Ferdinand Díaz	Media monitoring and share with Miguel Fabre an article [REDACTED]	0.20	125.00	25.00
11/9/2018	Ferdinand Díaz	Research and share with the legal team [REDACTED]	0.40	125.00	50.00
11/9/2018	Ferdinand Díaz	Research [REDACTED]	0.60	125.00	75.00

11/9/2018	Male Noguera	Contact with the MICS team and Francisco Del Castillo to [REDACTED] [REDACTED]	0.20	95.00	19.00
11/12/2018	Jorge Marchand	Perform additional revisions to the [REDACTED] [REDACTED]	0.30	175.00	52.50
11/12/2018	María Schell	Prepare and send email to the team regarding [REDACTED] [REDACTED]	0.20	110.00	22.00
11/12/2018	Male Noguera	Contact with the MICS team and Francisco Del Castillo to discuss responses to new questions received through the ORC's email and Facebook platforms.	0.40	95.00	38.00
11/13/2018	Jorge Marchand	Follow up on María Schell in way to have her translate into [REDACTED] [REDACTED]	0.40	175.00	70.00
11/13/2018	Jorge Marchand	Follow up on Male Noguera and the Bennazar team on [REDACTED] [REDACTED]	0.40	175.00	70.00
11/13/2018	Jorge Marchand	Follow up with Francisco del Castillo on [REDACTED] [REDACTED] [REDACTED]	0.30	175.00	52.50
11/13/2018	Ferdinand Díaz	Revisions to the translation for the response letter to the [REDACTED] [REDACTED]	0.60	125.00	75.00
11/13/2018	María Schell	Translation, [REDACTED] [REDACTED] [REDACTED]	1.00	110.00	110.00
11/15/2018	Ferdinand Díaz	Contact with Francisco del Castillo from the Bennazar team and send him [REDACTED]	0.20	125.00	25.00
11/15/2018	Male Noguera	Contact with the MICS team and Francisco Del Castillo to [REDACTED] email and Facebook platforms.	0.20	95.00	19.00
11/20/2018	Jorge Marchand	Edits to the recently drafted content for the ORC Facebook platform, and provide comments to Male Noguera .	0.50	175.00	87.50
11/20/2018	Jorge Marchand	Send to Male Noguera the edited recently drafted content for the ORC's Facebook platform, providing comments and guidance for the publication.	0.10	175.00	17.50
11/20/2018	Jorge Marchand	Revise and edit, with María Schell, the draft content sent by Francisco del Castillo [REDACTED]	0.30	175.00	52.50
11/20/2018	María Schell	Revise and edit, with Jorge Marchand, the draft content sent by Francisco del Castillo [REDACTED]	0.30	110.00	33.00
11/20/2018	Jorge Marchand	Contact the Bennazar team in way to get their approval [REDACTED] [REDACTED]	0.30	175.00	52.50
11/20/2018	María Schell	Email to team MICS and Bennazar teams, [REDACTED] [REDACTED]	0.10	110.00	11.00
11/20/2018	Ferdinand Díaz	Research and distribute among the ORC and legal team [REDACTED] [REDACTED] [REDACTED]	0.50	125.00	62.50
11/20/2018	María Schell	Translation of [REDACTED]	1.00	110.00	110.00
11/21/2018	Ferdinand Díaz	Media monitoring and share with the ORC members and the legal team [REDACTED] [REDACTED]	0.60	125.00	75.00
11/26/2018	Jorge Marchand	Follow up on Male Noguera and María Schell on the status of responses to questions received through the ORC digital platforms.	0.50	175.00	87.50

11/26/2018	Male Noguera	Contact with the MICS team and Francisco del Castillo to [REDACTED] [REDACTED]	0.20	95.00	19.00
11/26/2018	María Schell	Prepare a [REDACTED] [REDACTED]	1.80	110.00	198.00
11/26/2018	Jorge Marchand	Revisions to the [REDACTED] [REDACTED]	0.80	175.00	140.00
11/26/2018	Jorge Marchand	Develop a memo with María Schell, following up on the legal team on their revisions [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
11/26/2018	María Schell	Develop a memo with María Schell, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	110.00	66.00
11/27/2018	Jorge Marchand	Contact Miguel Fabre and Carmen H. Núñez, to inform them on [REDACTED] [REDACTED]	0.50	175.00	87.50
11/27/2018	Ferdinand Díaz	Media monitoring [REDACTED] [REDACTED]	0.70	125.00	87.50
11/27/2018	María Schell	Translation [REDACTED] [REDACTED]	2.00	110.00	220.00
11/27/2018	Ferdinand Díaz	Media monitoring [REDACTED] [REDACTED]	0.20	125.00	25.00
11/27/2018	Ferdinand Díaz	Translation of several articles [REDACTED] [REDACTED]	0.60	125.00	75.00
11/27/2018	Ferdinand Díaz	Share with the team the translations of several articles [REDACTED] [REDACTED]	0.10	125.00	12.50
11/27/2018	María Schell	Edit [REDACTED] to incorporate changes suggested by the rest of the teams.	1.30	110.00	143.00
11/28/2018	Ferdinand Díaz	Media monitoring and share with the ORC members and the legal team [REDACTED] [REDACTED] [REDACTED]	0.30	125.00	37.50
11/29/2018	Jorge Marchand	Follow up on Carmen Núñez, in way to coordinate a meeting with the communications sub committee.	0.40	175.00	70.00
11/29/2018	Jorge Marchand	Contact Ariel Aulet from the PROSOL-UTIER labor union, in [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
11/29/2018	María Schell	Send email to the team with the revised and updated [REDACTED] [REDACTED]	0.20	110.00	22.00
11/29/2018	Male Noguera	Contact with the MICS team and Francisco del Castillo to [REDACTED] [REDACTED]	0.50	95.00	47.50
11/30/2018	Ferdinand Díaz	Media monitoring and share with the ORC members a press article [REDACTED] [REDACTED] [REDACTED]	0.60	125.00	75.00

34.20

4,491.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	11.40	125.00	1,425.00
Jorge Marchand	9.10	175.00	1,592.50
Male Noguera	2.20	95.00	209.00
María Schell	11.50	110.00	1,265.00
	<u>34.20</u>		<u>4,491.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from November 1 to November 30, 2018

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
11/1/2018	Male Noguera	Facebook page posting of content developed for the ORC media platforms, boosting budget and audience selection.	0.60	95.00	57.00
11/1/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
11/2/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
11/3/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
11/4/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
11/4/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.20	95.00	19.00
11/5/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
11/5/2018	Male Noguera	Upload legal documents to the ORC's web page, www.porturetiro.com.	0.40	95.00	38.00
11/6/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.90	95.00	85.50
11/6/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
11/7/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
11/8/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
11/9/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
11/9/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.40	95.00	38.00
11/10/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
11/11/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
11/12/2018	Male Noguera	Post content creation: image, text & design, to be posted on the ORC digital platforms.	0.30	95.00	28.50
11/12/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
11/12/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
11/13/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
11/14/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
11/15/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
11/16/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
11/16/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
11/16/2018	Male Noguera	Check COR's email platform and manage email received.	0.30	95.00	28.50
11/17/2018	Male Noguera	Post content creation: image, text & design.	0.50	95.00	47.50
11/17/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
11/17/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
11/18/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
11/19/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
11/20/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
11/20/2018	Male Noguera	New content creation: text, to be publish on Facebook.	0.90	95.00	85.50
11/20/2018	Male Noguera	Upload article to the ORC's digital platform www.porturetiro.com: "COR FILES BRIEF IN SUPPORT OF THE DISTRICT COURT S ERS OPINION".	0.30	95.00	28.50
11/20/2018	Male Noguera	Email drop/Newsletter design for: "COR FILES BRIEF IN SUPPORT OF THE DISTRICT COURT S ERS OPINION".	0.50	95.00	47.50
11/20/2018	Male Noguera	Send email drop: "COR FILES BRIEF IN SUPPORT OF THE DISTRICT COURT S ERS OPINION".	0.40	95.00	38.00
11/21/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
11/21/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50

11/21/2018	Male Noguera	Post content creation: text & design. (Thanksgiving post)	0.40	95.00	38.00
11/21/2018	Male Noguera	Facebook page posting, boosting budget and audience selection. (Thanksgiving post)	0.30	95.00	28.50
11/21/2018	Male Noguera	Facebook page conversation management and monitoring. (Thanksgiving post)	0.50	95.00	47.50
11/22/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
11/23/2018	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
11/24/2018	Male Noguera	Facebook page conversation management and monitoring.	0.10	95.00	9.50
11/25/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
11/25/2018	Male Noguera	Check ORC's email platform and manage email received.	0.40	95.00	38.00
11/26/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
11/27/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
11/28/2018	Male Noguera	Post content creation: text & design.	0.90	95.00	85.50
11/28/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.90	95.00	85.50
11/28/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
11/29/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
11/29/2018	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
11/29/2018	Male Noguera	Upload Legal Documents to the ORC's web page www.porturetiro.com.	0.90	95.00	85.50
11/30/2018	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
			30.90		2,935.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	30.90	95.00	2,935.50
María Schell	-	110.00	-
	30.90		2,935.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From December 1 to December 31, 2018

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	6.50	6.50	-	13.00	\$ 125.00	1,625.00
Jorge Marchand	Principal	14.00	7.00	-	21.00	\$ 175.00	3,675.00
Male Noguera	Media Manager	5.20	5.90	25.10	36.20	\$ 95.00	3,439.00
María Schell	Business Editor	8.80	11.20	-	20.00	\$ 110.00	2,200.00
		34.50	30.60	25.10	90.20		10,939.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from December 1 to December 31, 2018

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
12/5/2018	Jorge Marchand	Conference call with Carmen Núñez, [REDACTED] [REDACTED]	0.70	175.00	122.50
12/5/2018	Jorge Marchand	Conference call with Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
12/6/2018	Jorge Marchand	ORC's communication sub-committee meeting with Marchand ICS (MICS) team, and lawyers Héctor Mayol and Francisco del Castillo.	2.60	175.00	455.00
12/6/2018	Male Noguera	ORC's communication sub-committee meeting with Marchand ICS (MICS) team, and lawyers Héctor Mayol and Francisco del Castillo.	2.60	95.00	247.00
12/6/2018	Jorge Marchand	Conference call with Francisco del Castillo, [REDACTED] [REDACTED]	0.60	175.00	105.00
12/10/2018	Ferdinand Díaz	Attend the ORC presentation [REDACTED]	4.50	125.00	562.50
12/10/2018	Jorge Marchand	Conference call with María Schell, [REDACTED] [REDACTED]	0.50	175.00	87.50
12/10/2018	María Schell	Conference call with Jorge Marchand, [REDACTED] [REDACTED]	0.50	110.00	55.00
12/11/2018	Ferdinand Díaz	Conference call with Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.40	125.00	50.00
12/11/2018	Ferdinand Díaz	Conference call with Jorge Marchand and María Schell, [REDACTED] [REDACTED] [REDACTED]	0.40	125.00	50.00
12/11/2018	Jorge Marchand	Conference call with María Schell and Ferdinand Díaz, [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
12/11/2018	María Schell	Conference call with Jorge Marchand and Ferdinand Díaz, [REDACTED] [REDACTED] [REDACTED]	0.40	110.00	44.00
12/11/2018	Ferdinand Díaz	Conference call with Francisco del Castillo and Jorge Marchand, [REDACTED] [REDACTED]	1.20	125.00	150.00
12/11/2018	Jorge Marchand	Conference call with Francisco del Castillo and Ferdinand Díaz, [REDACTED] [REDACTED]	1.20	175.00	210.00
12/12/2018	Male Noguera	Meeting with the ORC and the MICS, Bennazar, Jenner, FTI and Segal teams, [REDACTED]	1.80	95.00	171.00

12/12/2018	María Schell	Meeting with the ORC and the MICS, Bennazar, Jenner, FTI and Segal teams, [REDACTED]	5.10	110.00	561.00
12/13/2018	Jorge Marchand	Conference call with María Schell to debrief on the ORC meeting, meeting notes, and the upcoming conference call with all the ORC members and professionals.	0.70	175.00	122.50
12/13/2018	María Schell	Conference call with Jorge Marchand to debrief on the ORC meeting, meeting notes, and the upcoming conference call with all the ORC members and professionals.	0.70	110.00	77.00
12/18/2018	Jorge Marchand	Conference call with Francisco del Castillo and Héctor Mayol, [REDACTED]	0.80	175.00	140.00
12/19/2018	Jorge Marchand	Participate in the ORC professionals conference call, [REDACTED]	1.30	175.00	227.50
12/19/2018	María Schell	Participate in the ORC professionals conference call, [REDACTED]	1.30	110.00	143.00
12/19/2018	Jorge Marchand	Conference call with María Schell, for briefing regarding what was discussed in the professionals conference call and next steps for the MICS team.	0.40	175.00	70.00
12/19/2018	María Schell	Conference call with Jorge Marchand, for briefing regarding what was discussed in the professionals conference call and next steps for the MICS team.	0.40	110.00	44.00
12/20/2018	Jorge Marchand	Conference call with Robert Gordon [REDACTED]	0.60	175.00	105.00
12/20/2018	Jorge Marchand	Conference call with María Schell, [REDACTED]	0.40	175.00	70.00
12/20/2018	Jorge Marchand	Conference call with Héctor Mayol [REDACTED]	0.60	175.00	105.00
12/20/2018	Jorge Marchand	Conference call with María Schell [REDACTED]	0.40	175.00	70.00
12/20/2018	María Schell	Conference call with Jorge Marchand [REDACTED]	0.40	110.00	44.00
12/20/2018	Jorge Marchand	Conference call with Miguel Fabre, [REDACTED]	0.30	175.00	52.50
12/20/2018	Jorge Marchand	Conference call with Carmen Núñez, [REDACTED]	0.30	175.00	52.50
12/20/2018	Jorge Marchand	Conference call with Robert Gordon from the Jenner & Block team, [REDACTED]	0.40	175.00	70.00

12/20/2018	Jorge Marchand	Conference call with Male Noguera [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
12/20/2018	Male Noguera	Conference call with Jorge Marchand, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.80	95.00	76.00
12/21/2018	Jorge Marchand	Conference call with Héctor Mayol, [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
			<u>34.50</u>		<u>4,724.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	6.50	125.00	812.50
Jorge Marchand	14.00	175.00	2,450.00
Male Noguera	5.20	95.00	494.00
María Schell	8.80	110.00	968.00
	<u>34.50</u>		<u>4,724.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from December 1 to December 31, 2018

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
12/3/2018	Male Noguera	Communication between Marchand ICS (MICS) team and Francisco del Castillo, to discuss responses to users questions received through email and Facebook.	0.40	95.00	38.00
12/5/2018	Male Noguera	Presentation planning for the communications team meeting: preparation of digital platform metrics report and analysis of the performance of the Facebook and web pages.	3.20	95.00	304.00
12/5/2018	Jorge Marchand	Follow-up on Nilda Laureano, to coordinate the ORCs participation in a meeting of the Asociación de Empleados de Comedores Escolares (AECE) in Caguas.	0.80	175.00	140.00
12/5/2018	Jorge Marchand	Preparation of a report [REDACTED] [REDACTED] [REDACTED] [REDACTED]	1.00	175.00	175.00
12/5/2018	Ferdinand Díaz	Media and news monitoring [REDACTED] [REDACTED]	0.60	125.00	75.00
12/5/2018	Ferdinand Díaz	Sharing with the local team and the ORC members an article [REDACTED] [REDACTED]	0.10	125.00	12.50
12/5/2018	Ferdinand Díaz	Contact with Nilda Laureano, from the AECE pensioners organization, in way to get details on the orientation session she is organizing for the ORC to participate in Caguas.	0.70	125.00	87.50
12/6/2018	Jorge Marchand	Research [REDACTED] [REDACTED]	0.40	175.00	70.00
12/6/2018	María Schell	Research [REDACTED] [REDACTED]	1.30	110.00	143.00
12/6/2018	María Schell	Redact [REDACTED] [REDACTED]	0.60	110.00	66.00
12/6/2018	Jorge Marchand	Revise and edit with María Schell [REDACTED] [REDACTED]	0.50	175.00	87.50
12/6/2018	María Schell	Revise and edit with Jorge Marchand [REDACTED] [REDACTED]	0.50	110.00	55.00
12/6/2018	Jorge Marchand	Coordinate with Francisco del Castillo [REDACTED] [REDACTED]	0.40	175.00	70.00
12/7/2018	Ferdinand Díaz	Final revision and edit [REDACTED] [REDACTED]	0.40	125.00	50.00
12/7/2018	Ferdinand Díaz	Share with the Bennazar and the Jenner teams [REDACTED] [REDACTED]	0.20	125.00	25.00

12/10/2018	Ferdinand Díaz	Prepare and redact a report for the ORC members, summarizing the ORC participation at the AECE meeting in Caguas.	0.70	125.00	87.50
12/10/2018	Ferdinand Díaz	Send the report summarizing the ORC participation at the AECE meeting in Caguas to the ORC members and other teams.	0.20	125.00	25.00
12/11/2018	Male Noguera	Read and analyze [REDACTED]	0.50	95.00	47.50
12/11/2018	Jorge Marchand	Follow-up on Male Noguera, to have her revise the metrics for the visits to the ORC digital platforms, to update the report presented at the ORC meeting.	0.40	175.00	70.00
12/11/2018	Jorge Marchand	Contact with Ana Heeren from FTI Consulting, to provide her with the metrics of the ORC digital platforms presented at the communications sub committee meeting.	0.40	175.00	70.00
12/11/2018	Jorge Marchand	Contact with Héctor Mayol, [REDACTED]	0.30	175.00	52.50
12/11/2018	Ferdinand Díaz	Revisions and edits to the draft content developed by Male Noguera, about the ORC participation at the AECE meeting in Caguas, to be uploaded in the ORC digital platforms.	0.70	125.00	87.50
12/11/2018	Ferdinand Díaz	Communication with Male Noguera and Francisco del Castillo [REDACTED]	0.30	125.00	37.50
12/11/2018	Ferdinand Díaz	Revision of the final version of the ORC digital platforms metrics report, prepared by Male Noguera.	0.10	125.00	12.50
12/11/2018	Ferdinand Díaz	Preparation of printed material (metrics report), to be presented at the upcoming meeting with ORC members.	0.10	125.00	12.50
12/11/2018	María Schell	Review and analyze [REDACTED] in preparation for translation.	0.70	110.00	77.00
12/11/2018	María Schell	Translation [REDACTED]	3.60	110.00	396.00
12/11/2018	Ferdinand Díaz	Revise and edit the translation made by María Schell [REDACTED]	1.20	125.00	150.00
12/11/2018	Jorge Marchand	Revise and edit the translation made by María Schell [REDACTED]	1.40	175.00	245.00
12/11/2018	Ferdinand Díaz	Send to Francisco del Castillo the revised translation [REDACTED]	0.10	125.00	12.50
12/11/2018	María Schell	Final revision and edit to [REDACTED]	1.50	110.00	165.00
12/12/2018	María Schell	Redact [REDACTED]	1.00	110.00	110.00
12/13/2018	Male Noguera	Communication with the MICS team and Francisco del Castillo, [REDACTED]	0.40	95.00	38.00
12/13/2018	Male Noguera	Translate the digital platforms metrics from Spanish to English for the English-speaking team.	0.40	95.00	38.00
12/14/2018	Male Noguera	Communication with the MICS team and Francisco del Castillo, [REDACTED]	0.30	95.00	28.50
12/17/2018	Male Noguera	Communication with the MICS team and Francisco del Castillo, [REDACTED]	0.30	95.00	28.50
12/19/2018	Male Noguera	Communication with the MICS team and Francisco del Castillo [REDACTED]	0.40	95.00	38.00

12/19/2018	Jorge Marchand	Research [REDACTED] [REDACTED]	0.70	175.00	122.50
12/19/2018	Ferdinand Díaz	Contact with the Jenner and FTI teams [REDACTED] [REDACTED]	0.40	125.00	50.00
12/20/2018	María Schell	Draft [REDACTED]	0.90	110.00	99.00
12/20/2018	María Schell	Revise and edit [REDACTED] [REDACTED]	0.60	110.00	66.00
12/20/2018	Jorge Marchand	Communication with the legal team [REDACTED] [REDACTED]	0.20	175.00	35.00
12/20/2018	María Schell	Translate [REDACTED]	0.50	110.00	55.00
12/20/2018	Jorge Marchand	Revise the translated version [REDACTED] [REDACTED]	0.30	175.00	52.50
12/20/2018	Jorge Marchand	Follow-up Carmen Núñez for the comments and approval [REDACTED] [REDACTED]	0.20	175.00	35.00
12/21/2018	Ferdinand Díaz	Media and news monitoring on topics relevant to the ORC and that may be related to recent ORC's activities.	0.40	125.00	50.00
12/21/2018	Ferdinand Díaz	Share with the local team [REDACTED] [REDACTED]	0.10	125.00	12.50
12/21/2018	Ferdinand Díaz	Share with the legal team [REDACTED] [REDACTED]	0.20	125.00	25.00
			30.60	3,830.00	

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	6.50	125.00	812.50
Jorge Marchand	7.00	175.00	1,225.00
Male Noguera	5.90	95.00	560.50
María Schell	11.20	110.00	1,232.00
	30.60		3,830.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from December 1 to December 31, 2018

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
12/1/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
12/2/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
12/3/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
12/3/2018	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
12/4/2018	Male Noguera	Facebook post content creation: image, text and design.	0.50	95.00	47.50
12/4/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
12/4/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
12/5/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
12/6/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
12/7/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
12/8/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
12/9/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
12/9/2018	Male Noguera	Check ORC's email platform and manage email received.	0.40	95.00	38.00
12/10/2018	Male Noguera	Facebook post content creation: image, text and design.	0.60	95.00	57.00
12/10/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
12/10/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
12/11/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
12/12/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
12/13/2018	Male Noguera	Facebook post content creation: image, text and design.	0.90	95.00	85.50
12/13/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.90	95.00	85.50
12/13/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
12/13/2018	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
12/14/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
12/15/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
12/16/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
12/17/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
12/18/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
12/19/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
12/20/2018	Male Noguera	Facebook post content creation: image, text and design.	0.50	95.00	47.50
12/20/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
12/20/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
12/20/2018	Male Noguera	Check ORC's email platform and manage email received.	0.20	95.00	19.00
12/20/2018	Male Noguera	Upload legal documents to the ORC website.	0.30	95.00	28.50
12/21/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
12/22/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
12/23/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
12/24/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
12/25/2018	Male Noguera	Facebook post content creation: image, text and design.	0.90	95.00	85.50
12/25/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.90	95.00	85.50
12/25/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
12/26/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
12/27/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
12/27/2018	Male Noguera	Check ORC's email platform and manage email received.	0.20	95.00	19.00
12/28/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
12/29/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
12/30/2018	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00

12/31/2018	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
			<u>25.10</u>		<u>2,384.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	25.10	95.00	2,384.50
María Schell	-	110.00	-
	<u>25.10</u>		<u>2,384.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From January 1 to January 31, 2019

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	4.50	7.60	-	12.10	\$ 125.00	1,512.50
Jorge Marchand	Principal	28.30	14.80	-	43.10	\$ 175.00	7,542.50
Male Noguera	Media Manager	9.20	4.30	20.80	34.30	\$ 95.00	3,258.50
María Schell	Business Editor	24.80	24.60	-	49.40	\$ 110.00	5,434.00
		66.80	51.30	20.80	138.90		17,747.50

Marchand ICS Group
Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from January 1 to January 31, 2019

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
1/2/2019	Jorge Marchand	Conference call with Male Noguera to discuss on recent questions received on the ORC social media platforms and the correct approach to manage future questions.	0.60	175.00	105.00
1/2/2019	Male Noguera	Conference call with Jorge Marchand to discuss on recent questions received on the ORC social media platforms and the correct approach to manage future questions.	0.60	95.00	57.00
1/3/2019	Jorge Marchand	Conference call with Carmen Núñez, to discuss recent questions received on the ORC digital platforms and also discuss a recent email received [REDACTED]	0.90	175.00	157.50
1/3/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED]	0.80	175.00	140.00
1/7/2019	Jorge Marchand	Participate in the professional teams conference call.	1.80	175.00	315.00
1/7/2019	María Schell	Participate in the professional teams conference call.	1.80	110.00	198.00
1/10/2019	Ferdinand Díaz	Internal Marchand ICS (MICS) team meeting, to evaluate the draft of new content for the ORC digital platforms [REDACTED]	2.90	125.00	362.50
1/10/2019	Jorge Marchand	Internal MICS team meeting, to evaluate the draft of new content for the ORC digital platforms, [REDACTED]	2.90	175.00	507.50
1/10/2019	María Schell	Internal MICS team meeting, to evaluate the draft of new content for the ORC digital platforms, [REDACTED]	2.90	110.00	319.00
1/10/2019	Male Noguera	Internal MICS team meeting, to evaluate the draft of new content for the ORC digital platforms, [REDACTED]	2.90	95.00	275.50
1/10/2019	María Schell	Participate in the professional teams conference call, [REDACTED]	1.50	110.00	165.00
1/11/2019	Jorge Marchand	Participate, at the Bennazar offices, in a conference call with the professional teams, [REDACTED]	3.00	175.00	525.00
1/11/2019	María Schell	Participate, at the Bennazar offices, in a conference call with the professional teams, [REDACTED]	3.00	110.00	330.00

1/14/2019	Jorge Marchand	Participate in the weekly professional teams conference call [REDACTED] [REDACTED] [REDACTED]	1.50	175.00	262.50
1/14/2019	María Schell	Participate in the weekly professional teams conference call [REDACTED] [REDACTED] [REDACTED]	1.50	110.00	165.00
1/16/2019	Jorge Marchand	Conference call with Male Noguera in way to discuss several questions received on the ORC digital platforms.	0.60	175.00	105.00
1/16/2019	Male Noguera	Conference call with Jorge Marchand in way to discuss several questions received on the ORC digital platforms.	0.60	95.00	57.00
1/18/2019	Jorge Marchand	Conference call with Robert Gordon from Jenner & Block and Francisco del Castillo from Bennazar, [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
1/21/2019	Jorge Marchand	Conference call with María Schell to discuss the article published by local media outlet [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
1/21/2019	María Schell	Conference call with Jorge Marchand to discuss the article published by local media outlet [REDACTED] [REDACTED] [REDACTED]	0.60	110.00	66.00
1/23/2019	María Schell	Attend the ORC's meeting at the Sheraton Hotel, with professional teams from MICS, Seagal, Jenner, FTI and Bennazar, [REDACTED] [REDACTED]	6.50	110.00	715.00
1/23/2019	Male Noguera	Attend the ORC's meeting at the Sheraton Hotel, with professional teams from MICS, Seagal, Jenner, FTI and Bennazar, [REDACTED] [REDACTED]	3.50	95.00	332.50
1/24/2019	Jorge Marchand	Conference call with Robert Gordon from the Jenner & Block team, [REDACTED] [REDACTED]	0.60	175.00	105.00
1/24/2019	Jorge Marchand	Conference call with María Schell and Carmen Núñez to recap on the ORC latest meeting.	0.90	175.00	157.50
1/24/2019	Jorge Marchand	Conference call with Francisco del Castillo, María Schell and Carmen Núñez, [REDACTED] [REDACTED] [REDACTED]	1.30	175.00	227.50
1/24/2019	María Schell	Conference call with Francisco del Castillo, Jorge Marchand and Carmen Núñez, [REDACTED] [REDACTED] [REDACTED]	1.30	110.00	143.00
1/25/2019	Jorge Marchand	Conference call with María Schell [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
1/25/2019	María Schell	Conference call with Jorge Marchand [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	110.00	66.00

1/25/2019	Jorge Marchand	Conference call with Robert Gordon from Jenner & Block and the communications sub committee [REDACTED] [REDACTED]	0.90	175.00	157.50
1/25/2019	María Schell	Conference call with Robert Gordon from Jenner & Block and the communications sub committee [REDACTED] [REDACTED]	0.90	110.00	99.00
1/25/2019	Jorge Marchand	Call with María Schell [REDACTED] [REDACTED]	0.30	175.00	52.50
1/25/2019	María Schell	Call with Jorge Marchand [REDACTED] [REDACTED]	0.30	110.00	33.00
1/28/2019	Jorge Marchand	Internal MICS conference call with MICS team to discuss next steps in the communications strategy.	0.80	175.00	140.00
1/28/2019	Male Noguera	Internal MICS conference call with MICS team to discuss next steps in the communications strategy.	0.80	95.00	76.00
1/28/2019	María Schell	Internal MICS conference call with MICS team to discuss next steps in the communications strategy.	0.80	110.00	88.00
1/28/2019	Jorge Marchand	Conference call with Ana Heeren from FTI Consulting, [REDACTED] [REDACTED]	0.90	175.00	157.50
1/28/2019	Jorge Marchand	Follow up call with Robert Gordon, [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
1/28/2019	Jorge Marchand	Conference call with Carmen Núñez and María Schell [REDACTED] [REDACTED] [REDACTED] with the Pro Retiree Movement.	0.90	175.00	157.50
1/28/2019	María Schell	Conference call with Jorge Marchand and Carmen Núñez, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.90	110.00	99.00
1/28/2019	Jorge Marchand	Participate in the weekly professional teams conference call to discuss the status.	1.90	175.00	332.50
1/29/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED] [REDACTED]	0.80	175.00	140.00
1/29/2019	Jorge Marchand	Conference call with Ana Heeren from FTI Consulting, and María Schell, in [REDACTED] [REDACTED] [REDACTED]	1.00	175.00	175.00
1/29/2019	María Schell	Conference call with Ana Heeren from FTI Consulting, and Jorge Marchand, [REDACTED] [REDACTED] [REDACTED]	1.00	110.00	110.00
1/29/2019	Jorge Marchand	Conference call with Carmen Núñez, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
1/29/2019	Jorge Marchand	Conference call with María Schell, to discuss on the ORC's digital platform strategies.	1.00	175.00	175.00
1/29/2019	María Schell	Conference call with Jorge Marchand, to discuss on the ORC's digital platform strategies.	1.00	110.00	110.00

1/30/2019	Jorge Marchand	Conference call with María Schell and Carmen Núñez, [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
1/30/2019	Male Noguera	Conference call with María Schell to discuss needed content updates to the website.	0.20	95.00	19.00
1/30/2019	María Schell	Conference call with Male Noguera to discuss needed content updates to the website.	0.20	110.00	22.00
1/31/2019	Jorge Marchand	Participate in a conference call with Héctor Mayol, Francisco del Castillo and the MICS team [REDACTED] [REDACTED] [REDACTED]	1.00	175.00	175.00
1/31/2019	Ferdinand Díaz	Participate in a conference call with Héctor Mayol, Francisco del Castillo and the MICS team [REDACTED] [REDACTED] [REDACTED]	1.00	125.00	125.00
1/31/2019	Ferdinand Díaz	Conference call with Male Noguera, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	125.00	75.00
1/31/2019	Male Noguera	Conference call with Ferdinand Díaz, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	95.00	57.00
			<u>66.80</u>		<u>9,117.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	4.50	125.00	562.50
Jorge Marchand	28.30	175.00	4,952.50
Male Noguera	9.20	95.00	874.00
María Schell	24.80	110.00	2,728.00
	<u>66.80</u>		<u>9,117.00</u>

Marchand ICS Group
Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from January 1 to January 31, 2019

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
1/2/2019	Male Noguera	Send communication to Francisco del Castillo, Jorge Marchand and María Schell [REDACTED]	0.10	95.00	9.50
1/2/2019	María Schell	Communication with Male Noguera and the rest of the team to discuss proposed answer to a user's question, [REDACTED]	0.10	110.00	11.00
1/2/2019	Male Noguera	Manage communications received to discuss proposed answer to a user's question, [REDACTED]	0.20	95.00	19.00
1/3/2019	Jorge Marchand	Contact Melissa Root from the Jenner & Block team [REDACTED]	0.40	175.00	70.00
1/7/2019	María Schell	Prepare a memo on the key points discussed on the professional teams conference call, [REDACTED]	0.50	110.00	55.00
1/9/2019	Jorge Marchand	Contact with the Bennazar team, [REDACTED]	0.60	175.00	105.00
1/10/2019	María Schell	Draft translation of the ORC's [REDACTED]	5.00	110.00	550.00
1/10/2019	Jorge Marchand	Revisions and edits to the draft translation of the ORC's [REDACTED]	2.00	175.00	350.00
1/10/2019	Ferdinand Díaz	Media monitoring for news related to the ORC.	0.40	125.00	50.00
1/10/2019	Ferdinand Díaz	Share with the Committee members an article published by El Nuevo Día newspaper on the COFINA agreement.	0.40	125.00	50.00
1/14/2019	Male Noguera	Send communication to Francisco del Castillo, Jorge Marchand and María Schell, [REDACTED]	0.30	95.00	28.50
1/14/2019	Jorge Marchand	Review and edit a response drafted by Male Noguera to questions received on the ORC digital platform, [REDACTED]	0.60	175.00	105.00
1/14/2019	Jorge Marchand	Communication with Male Noguera [REDACTED]	0.10	175.00	17.50
1/14/2019	María Schell	Communication with Male Noguera [REDACTED]	0.10	110.00	11.00
1/14/2019	Male Noguera	Manage communications received to discuss proposed answer to a user's question [REDACTED]	0.30	95.00	28.50
1/14/2019	Jorge Marchand	Follow up on Francisco del Castillo from the Bennazar team, [REDACTED]	0.80	175.00	140.00
1/15/2019	Male Noguera	Send email communication to Francisco del Castillo, Jorge Marchand and María Schell [REDACTED]	0.20	95.00	19.00
1/15/2019	Jorge Marchand	Follow up on the Bennazar and MICS teams, to work on a translation [REDACTED]	0.80	175.00	140.00

1/15/2019	Ferdinand Díaz	Translate [REDACTED] [REDACTED]	0.70	125.00	87.50
1/15/2019	María Schell	Revise and edit the translation [REDACTED] [REDACTED]	0.20	110.00	22.00
1/15/2019	Ferdinand Díaz	Media monitoring on news and articles related to the ORC.	0.30	125.00	37.50
1/15/2019	Ferdinand Díaz	Share with the ORC members an article [REDACTED] [REDACTED]	0.10	125.00	12.50
1/15/2019	Ferdinand Díaz	Share with the ORC members [REDACTED] [REDACTED]	0.70	125.00	87.50
1/15/2019	María Schell	Revision and edits to the presentation for the ORC.	0.80	110.00	88.00
1/16/2019	María Schell	Translation of a news article, [REDACTED] [REDACTED] [REDACTED]	1.00	110.00	110.00
1/16/2019	Jorge Marchand	Follow up on Francisco del Castillo [REDACTED] [REDACTED]	0.60	175.00	105.00
1/16/2019	Male Noguera	Manage received email from Francisco del Castillo [REDACTED] [REDACTED]	0.10	95.00	9.50
1/17/2019	Male Noguera	Send communication to Francisco del Castillo, Jorge Marchand and María Schell, [REDACTED] [REDACTED]	0.20	95.00	19.00
1/17/2019	Jorge Marchand	Communication with Male Noguera and the rest of the team, to discuss user's question [REDACTED] [REDACTED]	0.20	175.00	35.00
1/17/2019	María Schell	Communication with Male Noguera and the rest of the team, to discuss user's question [REDACTED] [REDACTED]	0.10	110.00	11.00
1/17/2019	Male Noguera	Manage communications received to discuss proposed answer to a user's question [REDACTED]	0.70	95.00	66.50
1/22/2019	María Schell	Additional revisions and edits to the presentation [REDACTED] [REDACTED]	2.90	110.00	319.00
1/22/2019	María Schell	Translation [REDACTED] [REDACTED]	1.30	110.00	143.00
1/24/2019	Male Noguera	Send communication to Francisco del Castillo, Jorge Marchand and María Schell [REDACTED] [REDACTED] [REDACTED]	0.20	95.00	19.00
1/24/2019	Jorge Marchand	Contact with Male Noguera and Francisco del Castillo [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
1/24/2019	Male Noguera	Manage communications received to discuss user's question [REDACTED] [REDACTED]	0.30	95.00	28.50
1/24/2019	Jorge Marchand	Contact with Robert Gordon from the Jenner & Block team, [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
1/25/2019	María Schell	Prepare and redact notes for the conference call [REDACTED] [REDACTED]	1.00	110.00	110.00
1/25/2019	María Schell	Share the notes for the conference call [REDACTED] [REDACTED] [REDACTED]	0.10	110.00	11.00

1/26/2019	Maria Schell	Translation [REDACTED] [REDACTED]	4.30	110.00	473.00
1/27/2019	Maria Schell	Translation [REDACTED] [REDACTED]	3.30	110.00	363.00
1/28/2019	Jorge Marchand	Follow up on Héctor Mayol and Francisco del Castillo from the Bennazar team and Robert Gordon from Jenner & Block team, [REDACTED] [REDACTED]	0.50	175.00	87.50
1/28/2019	Male Noguera	Send communication to Francisco del Castillo, Jorge Marchand and María Schell, [REDACTED] [REDACTED]	0.20	95.00	19.00
1/28/2019	Jorge Marchand	Communication with Male Noguera to discuss user's question [REDACTED] [REDACTED]	0.20	175.00	35.00
1/28/2019	María Schell	Communication with Male Noguera to discuss user's question [REDACTED] [REDACTED]	0.30	110.00	33.00
1/28/2019	Male Noguera	Manage communications received to discuss user's question [REDACTED] [REDACTED]	0.80	95.00	76.00
1/28/2019	María Schell	Prepare and redact an email for the Jenner and Bennazar teams, [REDACTED] [REDACTED]	0.40	110.00	44.00
1/28/2019	María Schell	Share with the Jenner and Bennazar teams [REDACTED] [REDACTED] [REDACTED]	0.10	110.00	11.00
1/29/2019	Male Noguera	Manage received emails from Francisco del Castillo [REDACTED] [REDACTED] [REDACTED]	0.10	95.00	9.50
1/29/2019	Jorge Marchand	Follow up on Nilda Laureano, [REDACTED] [REDACTED] [REDACTED]	0.30	175.00	52.50
1/29/2019	María Schell	Editing [REDACTED] [REDACTED]	1.50	110.00	165.00
1/30/2019	Jorge Marchand	Contact with Miguel Fabre, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
1/30/2019	Jorge Marchand	Contact with Male Noguera, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.20	175.00	35.00
1/30/2019	Male Noguera	Contact with Jorge Marchand, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.20	95.00	19.00
1/30/2019	Male Noguera	Communication with Francisco del Castillo [REDACTED] [REDACTED] [REDACTED]	0.30	95.00	28.50
1/30/2019	Jorge Marchand	Follow up contact with Robert Gordon from Jenner & Block team, [REDACTED] [REDACTED] [REDACTED]	0.30	175.00	52.50

1/30/2019	Jorge Marchand	Follow up contact with Sean Gumbs from FTI, [REDACTED] [REDACTED]	0.30	175.00	52.50
1/30/2019	Jorge Marchand	Follow up contact with the local teams, [REDACTED] [REDACTED]	0.20	175.00	35.00
1/30/2019	Ferdinand Díaz	Share with Héctor Mayol and Francisco del Castillo [REDACTED] [REDACTED]	0.40	125.00	50.00
1/30/2019	Ferdinand Díaz	Media monitoring on news and articles related to the ORC.	0.50	125.00	62.50
1/30/2019	Ferdinand Díaz	Share with the MICS team a news article [REDACTED] [REDACTED]	0.10	125.00	12.50
1/30/2019	Jorge Marchand	Revisions and edits to the drafted text, [REDACTED] [REDACTED]	0.80	175.00	140.00
1/31/2019	María Schell	Editing [REDACTED] [REDACTED]	1.60	110.00	176.00
1/31/2019	Ferdinand Díaz	Media monitoring on news and articles related to the ORC.	0.60	125.00	75.00
1/31/2019	Ferdinand Díaz	Share with the Committee members the local media coverage [REDACTED] [REDACTED]	0.20	125.00	25.00
1/31/2019	Ferdinand Díaz	Communication with Jorge Marchand and Male Noguera [REDACTED]	0.10	125.00	12.50
1/31/2019	Jorge Marchand	Communication with Male Noguera and Ferdinand Díaz, [REDACTED]	0.10	175.00	17.50
1/31/2019	Male Noguera	Communication with Jorge Marchand and Ferdinand Díaz, [REDACTED]	0.10	95.00	9.50
1/31/2019	Jorge Marchand	Discuss with the MICS and the Bennazar teams [REDACTED] [REDACTED]	1.70	175.00	297.50
1/31/2019	Jorge Marchand	Coordinate with Robert Gordon from Jenner & Block and Sean Gumbs from FTI Consulting, [REDACTED] [REDACTED]	0.70	175.00	122.50
1/31/2019	Jorge Marchand	Contact with the professional teams [REDACTED] [REDACTED]	1.00	175.00	175.00
1/31/2019	Jorge Marchand	Distribute [REDACTED] [REDACTED]	0.90	175.00	157.50
1/31/2019	Ferdinand Díaz	Translate [REDACTED]	0.90	125.00	112.50
1/31/2019	Ferdinand Díaz	Share with Miguel Fabre and the Bennazar team [REDACTED] [REDACTED]	0.90	125.00	112.50
1/31/2019	Ferdinand Díaz	Contact [REDACTED] [REDACTED] request for an ORC statement on the Court of Appeals ruling.	0.60	125.00	75.00
1/31/2019	Ferdinand Díaz	Share with the Committee members the final version of [REDACTED] [REDACTED]	0.70	125.00	87.50
			<u>51.30</u>		<u>6,654.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	7.60	125.00	950.00
Jorge Marchand	14.80	175.00	2,590.00
Male Noguera	4.30	95.00	408.50
Maria Schell	24.60	110.00	2,706.00
	<u>51.30</u>		<u>6,654.50</u>

Marchand ICS Group
Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from January 1 to January 31, 2019

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
1/1/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
1/2/2019	Male Noguera	Facebook post content creation: image, text & design.	0.40	95.00	38.00
1/2/2019	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
1/2/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
1/3/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
1/4/2019	Male Noguera	Check ORC's email platform and manage email received.	0.20	95.00	19.00
1/4/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
1/5/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
1/6/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
1/7/2019	Male Noguera	Facebook Ad creation and design (registration promotion).	0.80	95.00	76.00
1/7/2019	Male Noguera	Facebook Ad posting, boosting budget and audience selection (registration promotion).	0.40	95.00	38.00
1/7/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
1/8/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
1/9/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
1/9/2019	Male Noguera	Check ORC's email platform and manage email received.	0.20	95.00	19.00
1/10/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
1/11/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
1/12/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
1/13/2019	Male Noguera	Facebook post content creation: concept and text.	0.40	95.00	38.00
1/13/2019	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
1/13/2019	Male Noguera	Facebook conversation management and monitoring.	0.40	95.00	38.00
1/13/2019	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
1/14/2019	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
1/15/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
1/16/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
1/17/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
1/17/2019	Male Noguera	Check ORC's email platform and manage email received.	0.10	95.00	9.50
1/18/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
1/19/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
1/20/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
1/20/2019	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
1/21/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
1/22/2019	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
1/23/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
1/24/2019	Male Noguera	Facebook post content creation: concept and text.	0.30	95.00	28.50
1/24/2019	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
1/24/2019	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
1/25/2019	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
1/25/2019	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
1/26/2019	Male Noguera	Facebook Ad creation and design (registration promotion).	0.50	95.00	47.50
1/26/2019	Male Noguera	Facebook Ad posting, boosting budget and audience selection (registration promotion).	0.40	95.00	38.00
1/26/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
1/27/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
1/28/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50

1/29/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
1/30/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
1/30/2019	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
1/30/2019	Male Noguera	Upload new legal documents to website.	0.20	95.00	19.00
1/30/2019	Male Noguera	Update website (Frequently Asked Questions section).	0.20	95.00	19.00
1/31/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
1/31/2019	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
			<u>20.80</u>		<u>1,976.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	20.80	95.00	1,976.00
María Schell	-	110.00	-
	<u>20.80</u>		<u>1,976.00</u>